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NOMINATION OF DONALD E. KIRKENDALL AND CATALINA VASQUEZ VILLALPANDO

HEARING

BEFORE THE

COMMITTEE ON FINANCE
UNITED STATES SENATE

ONE HUNDRED FIRST CONGRESS

FIRST SESSION

ON THE

NOMINATION OF

DONALD E. KIRKENDALL TO BE INSPECTOR GENERAL OF THE U.S. DEPARTMENT OF THE TREASURY AND CATALINA VASQUEZ VILLALPANDO TO BE TREASURER OF THE UNITED STATES

NOVEMBER 15, 1989

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NOMINATION OF DONALD E. KIRKENDALL TO BE INSPECTOR GENERAL OF THE U.S. DEPARTMENT OF THE TREASURY AND CATALINA VASQUEZ VILLALPANDO TO BE TREASURER OF THE UNITED STATES

WEDNESDAY, NOVEMBER 15, 1989

U.S. SENATE,
COMMITTEE ON FINANCE,
Washington, DC.

The hearing was convened, pursuant to notice, at 9:30 a.m., in room SD-215, Dirksen Senate Office Building, Hon. Lloyd Bentsen (chairman of the committee) presiding.

Also present: Senators Moynihan, Baucus, Rockefeller, Daschle, Packwood, Roth, Danforth, Heinz, Durenberger, and Symms.

[The press release announcing the hearing follows:]

[Press Release No. H-54, November 13, 1989]

SENATOR BENTSEN ANNOUNCES HEARING AND EXECUTIVE SESSION ON TREASURY NOMINATIONS

WASHINGTON, DC—Senator Lloyd Bentsen (D., Texas), Chairman, announced Monday that the Finance Committee will hold a hearing and executive session on nominations for the U.S. Department of the Treasury.

The hearing and executive session will be held on Wednesday, November 15, 1989 in Room SD-215 of the Dirksen Senate Office Building, and will begin when the committee concludes its 10 a.m. hearing on Puerto Rico referendum legislation.

The committee will consider the nominations of Catalina Vasquez Villalpando to be Treasurer of the United States and Donald E. Kirkendall to be Inspector General at the Department of Treasury.

OPENING STATEMENT OF HON. LLOYD BENTSEN, A U.S. SENATOR FROM TEXAS, CHAIRMAN, SENATE FINANCE COMMITTEE

The CHAIRMAN. We will proceed with Mr. Kirkendall, the nominee of the Administration for Inspector General of the Treasury Department.

STATEMENT OF DONALD E. KIRKENDALL, NOMINEE FOR INSPECTOR GENERAL OF THE TREASURY DEPARTMENT

Mr. KIRKENDALL. Thank you, Mr. Chairman. I am pleased to appear before you today as President Bush's nominee for the post of Inspector General at the Treasury Department. If confirmed for the position, I know that many challenges lie ahead to get the requirements of the Inspector General Act Amendments of 1988 firmly in place. I look forward to meeting those challenges.

I am grateful to President Bush and Secretary Brady for giving me the opportunity to serve in this critical assignment. Mr. Chairman, I also would like to thank you for the timely consideration of this nomination.

As you will note, I have extensive background in the managerial and technical aspects of the Federal audit and investigation arenas. For more than a quarter of a century, I have worked in Inspector General type organizations in three different Federal agencies.

Since 1981, I have held two important executive positions. For 2 years I served as Assistant Inspector General for Audit at the Department of Housing and Urban Development where I directed over 300 employees who audited HUD contracts, grants and internal operations. From June 1983 until August 1988, I served as the Deputy Inspector General at the Environmental Protection Agency [EPA] where I managed 280 employees who audited and investigated EPA contractor, grantees, and internal operations.

Should I be confirmed as Inspector General for the Treasury Department, I will concentrate my efforts on achieving four objectives. Namely, I will work to ensure that the IG Office: (1) produces quality and timely audit service to the managers and executives of the Department of the Treasury; (2) conducts thorough and timely investigations of allegations of wrongdoing in Treasury Department programs and operations; (3) creates a penetrating oversight program to assess the quality of the work done by the Department's four law enforcement bureaus; and (4) initiates an assertive prevention program designed to reduce losses of assets or of program integrity.

I believe that my 26 years of experience in the audit and investigation arenas has prepared me for the challenges ahead. I am very sensitive to the delicate balance of the Inspector General's role between maintaining independence and being a full partner on the Department's management team. In addition to the tools provided by the Act itself, the Inspector General must exercise sound judgment in balancing the dual reporting roles to the Department head and to the Congress.

I sincerely believe that I am equipped to take on the job of Inspector General at the Department of the Treasury. If confirmed, you have my pledge that I will perform the duties of the office to the best of my ability.

Mr. Chairman, that concludes my prepared statement. I would be happy to answer any questions that you or your committee members have at this time.

The CHAIRMAN. Well, Mr. Kirkendall, you have been nominated to be First Inspector General for the Treasury Department. I strongly supported the establishment of that position. I think that outside auditors can have considerable influence. Too often, Departments do not do a very good job of disciplining their peers or rooting out fraud or mismanagement, which discredit a Department.

Do you think that we have given you sufficient power to do what has to be done?

Mr. KIRKENDALL. Yes, sir. Mr. Chairman, I believe that the Inspector General Act of 1978, which was the base upon which the 1988 amendments are built, provides a great deal of authority and

power to the Inspector General to make sure that programs are run with integrity and with the authority to deal directly with U.S. attorneys and the authority to pursue investigations to their conclusion without undue interference. I believe that we have sufficient power to do that job.

I think it is important at the front end to make sure that all of the people who are in government jobs, particularly people who recently came from private industry or other places, understand that sometimes what you can do in industry perhaps is not allowed in government. I view that as an Inspector General's role to make those items known at the front end, to avoid the kind of problems that can be avoided.

The CHAIRMAN. Looking at your background, you certainly appear to be well qualified. You have had a lot of experience in investigation and auditing.

Do you expect to put greater emphasis on potential or possible abuses within the IRS?

Mr. KIRKENDALL. Yes, sir.

The CHAIRMAN. You run into problems with overzealous agents or situations where there actually is some question of possible fraud. I have recommended that we establish within the Joint Tax Committee a team of employees who are experienced and trained in auditing and investigation to give Congress additional oversight of the IRS. That has not been met with a great deal of acclaim by the IRS; I can understand that. But I would like to have your ideas.

Mr. KIRKENDALL. Mr. Chairman, the Inspector General Act amendments very clearly indicate that it is the IG's responsibility in the Department of the Treasury to provide oversight of the IRS in addition to the other three law enforcement bureaus.

If confirmed, I would plan to set up a separate Assistant IG Office for oversight headed by a senior executive that would concentrate on auditing—in effect, auditing—the inspection service of the IRS and the internal affairs groups of the other three law enforcement bureaus to ensure that they are in fact doing their jobs as it relates to maintaining the integrity of their agencies.

The CHAIRMAN. Do you think you would focus primarily on those cases where someone might, as an IRS agent might, have had some monetary gain that was not proper?

Mr. KIRKENDALL. I think that you have to——

The CHAIRMAN. Or would you be focusing on cases where an employee might be overzealous in the performance of his duties?

Mr. KIRKENDALL. Yes, sir. I think the program that I have in mind would cover that. One thing that we would do to begin with would be to, in effect, review whether these two groups, the auditors and the investigators, in the IRS are meeting the standards that they are required to meet. By doing that, we would be looking at some of the work that the groups do.

Also, through our hot line we continually get information. Around the government, not just in the Treasury Department, there are hot lines in all IG offices. That is one significant source of allegations that we vigorously pursue.

The CHAIRMAN. Thank you. I defer to my colleague, the ranking minority member.

Senator PACKWOOD. Mr. Chairman, I have no questions. I am delighted that Treasury has got a man of experience coming into this position.

The CHAIRMAN. Senator Moynihan.

Senator MOYNIHAN. I am equally delighted.

The CHAIRMAN. I guess you had better step down while you are ahead.

Mr. KIRKENDALL. Thank you very much, sir.

The CHAIRMAN. Thank you very much, Mr. Kirkendall.

Next, we have the nomination of Ms. Catalina Villalpando to be Treasurer of the United States. She brings to the job a background in public relations and marketing. More recently, she was Vice President of Communications International, a telecommunications firm in Washington. She also served as a special assistant to the President for Community and Ethnic Affairs.

I would be amiss not to also note her active participation in the political process, although I couldn't help but notice that most of her work was for the Republican party.

It is always a pleasure to welcome a fellow Texas native to Washington. We certainly wish you success in this endeavor.

I am very delighted to recognize Senator Gramm and Congressman Ortiz, my colleagues, to introduce this nominee.

Senator Gramm.

STATEMENT OF HON. PHIL GRAMM, A U.S. SENATOR FROM TEXAS

Senator GRAMM. Thank you, Mr. Chairman. I am happy to be here to introduce Cathy Villalpando. She has an outstanding record. She has served our Nation in many capacities since she was born in San Marcus, Texas. She has been Special Assistant to the President for Public Liaison. She was on President Reagan's Transition Team. She served in Presidential Personnel, at the Department of Commerce and at the Economic Development Administration. She's been involved in government at the local, State and Federal level. And everywhere she has done an excellent job and left behind people who sing her praises as an administrator and as a promoter of public policy.

I think she will do an outstanding job as Treasurer of the United States. She will be signing a lot of money and we will be working here to be sure that it buys a lot of goods and services. I am proud of her, as I know our Chairman is. As you know, I always like to see Texans in high places, doing important jobs. It is good for the country and obviously it is good for our State.

The CHAIRMAN. Thank you, Senator Gramm. We are delighted to have your statement.

Congressman Solomon Ortiz.

STATEMENT OF HON. SOLOMON P. ORTIZ, A U.S. REPRESENTATIVE FROM TEXAS

Congressman ORTIZ. Thank you, Mr. Chairman and members of the committee. It is my distinct honor and privilege to be here before this distinguished committee today to make this special presentation of my dear friend, Catalina Vasquez Villalpando.

Of course we would like to see the committee give unanimous approval to her nomination. She has been a personal friend and one whom I admire very deeply. Cathy is very qualified to hold this responsible position. She has excellent credentials and I am sure will prove herself to be an outstanding United States Treasurer.

Her vast experience in government and public relations will lend themselves well toward her new responsibilities. She has risen through the ranks in her career and demonstrated her excellent leadership abilities. I am confident that she will ably meet the demands of this new position with the same vim and vigor that has earned her the esteem and position she now holds.

It is my hope that this committee will favorably consider Ms. Villalpando's credentials and approve her as the new Treasurer of the United States.

I appreciate being with you today and recommending my good friend, Cathy Villalpando, Mr. Chairman.

The CHAIRMAN. Well, I am delighted to have the statement from my fellow south Texan. I know the statements by both Senator Gramm and Congressman Ortiz will be very helpful.

I would defer to Senator Rockefeller for any comment he would like to make.

Senator ROCKEFELLER. I thank the Chairman. I simply wanted to thank you for your the expeditious handling of the H.R. 3275, the steel bill. And, I wanted to public record my vote, obviously, as being aye, although the Chairman had my proxy. I also want to thank Senator Packwood and Senator Baucus for holding a hearing on that matter; and Marsha Miller, Jeff Lang, and Brad Figel for their help as well as Senator Heinz and Bill Reinch for their help.

I apologize for interrupting in that manner. But I did want to express my appreciation for this very important piece of legislation.

The CHAIRMAN. Well, that is a very generous statement. Thank you, Senator.

Senator Moynihan, did you have any comment to make at this time?

Senator MOYNIHAN. No, Mr. Chairman.

The CHAIRMAN. Ms. Villalpando, we are very pleased to have you. If you have a statement, we are prepared to receive it.

STATEMENT OF CATALINA VASQUEZ VILLALPANDO, NOMINEE, TREASURER OF THE U.S. DEPARTMENT OF THE TREASURY

Ms. VILLALPANDO. Thank you, Mr. Chairman and members of the committee. First I would like to thank Senator Gramm and Congressman Ortiz for their kind words.

It is a great honor to appear before you today as the President's nominee for the position of Treasurer of the United States. I want to begin by thanking President Bush for having nominated me for this position and Secretary Brady for his support. I also want to thank the committee for moving so expeditiously on my nomination.

I come to you with a career that spans both the public and private sectors. Since 1985 I have been senior vice president of Communications International Inc. a multinational telecommunications

systems integrator. I have also served as a vice president and member of a board of a small business in Dallas.

In the public sector, I was privileged to serve at the White House as Special Assistant for Public Liaison to President Reagan. I have also worked for ACTION and for the Department of Commerce.

As you know, the position of Treasurer was created by statute. The Treasurer signs the currency of the United States, supervises the mint and shares responsibility for preserving and protecting the currency. The Treasurer also is in charge of the annual savings bond drive and serves as the Government spokesman for the drive.

Should the Senate confirm me, I look forward to exercising these responsibilities as well as whatever additional tasks Secretary Brady asks me to perform. I am very proud and honored to follow in a successive line of outstanding Americans who have served in this position. Katherine Ortega has left some big shoes to fill, but I am very much looking forward to following her steps.

Thank you, Mr. Chairman and members of the committee for moving so rapidly on my nomination. I will be pleased to answer any questions you may have.

The CHAIRMAN. Ms. Villalpando, your previous employer, Communications International, regularly solicits contracts——telecommunications contracts—with the Federal Government. It is my understanding that you still hold substantial stock in that enterprise and that you will continue to participate in their health plan.

What steps have you taken to assure the Government and the public that you will not have conflicts of interest in that post?

Ms. VILLALPANDO. I have submitted in writing the fact that I will be departing from the company officially.

The CHAIRMAN. Tell me again.

Ms. VILLALPANDO. I have submitted in writing my resignation effective my confirmation from the company and I will keep my stock. But I will not participate in no business concerns at all.

The CHAIRMAN. You will do what with your stock?

Ms. VILLALPANDO. The stock will remain. But I will not participate as a voting member on the board or participate at all in any decisions whatsoever. That has gone through the Ethics Office of the White House and the Ethics Office of the Treasury Department.

The CHAIRMAN. We have a very low savings rate in this country. You have some marketing experience. You are going to be Treasurer of the United States. What do you anticipate you can do to publicize the necessity and the merits of saving and to encourage savings in this country?

Ms. VILLALPANDO. Well, I believe very much in the program and I feel that we can probably expand marketing.

The CHAIRMAN. You believe in what program?

Ms. VILLALPANDO. In the savings bond program. And I believe very much that we can expand the marketing effort and the advertising effort. I also see other markets that have not been tapped and I think that I could contribute in that respect, especially the smaller business community. I would discuss with some of the staff some of the avenues that I think I am going to investigate as possible avenues.

The CHAIRMAN. Would you be participating in policy decisions?

Ms. VILLALPANDO. In policy decisions affecting the savings program?

The CHAIRMAN. Yes.

Ms. VILLALPANDO. I expect to, yes, sir.

The CHAIRMAN. Do you think the fact that you have such limited financial experience will be a hindrance?

Ms. VILLALPANDO. I am sure I have a very competent staff and I will seek their advice, but I am a quick learner. I have run a company. I am the Treasurer for the company and we have brought it from the size it was when I left the White House to where it is today.

The CHAIRMAN. But that company was in communications wasn't it?

Ms. VILLALPANDO. Right. But I also was very much in charge of the marketing aspect of it. It's not just with the Federal Government, it's also with private sector.

The CHAIRMAN. I defer to Senator Packwood for any comments he might have.

Senator PACKWOOD. No questions, Mr. Chairman.

The CHAIRMAN. Senator Moynihan.

Senator MOYNIHAN. No questions, Mr. Chairman.

The CHAIRMAN. Senator Symms.

Senator SYMMS. No questions, Mr. Chairman.

The CHAIRMAN. Senator Rockefeller.

Senator ROCKEFELLER. No questions, Mr. Chairman.

The CHAIRMAN. Thank you very much, Ms. Villalpando.

Ms. VILLALPANDO. Thank you, Senator and members.

[Whereupon, the hearing was adjourned at 9:50 a.m.]

APPENDIX

Alphabetical Listing and Material Submitted

Prepared Statement of Donald E. Kirkendall

MR. CHAIRMAN, I AM PLEASED TO APPEAR BEFORE YOU TODAY AS PRESIDENT BUSH'S NOMINEE FOR THE POST OF INSPECTOR GENERAL AT THE TREASURY DEPARTMENT. IF CONFIRMED FOR THE POSITION, I KNOW THAT MANY CHALLENGES LIE AHEAD TO GET THE REQUIREMENTS OF THE INSPECTOR GENERAL ACT AMENDMENTS OF 1988 FIRMLY IN PLACE. I LOOK FORWARD TO MEETING THOSE CHALLENGES.

I AM GRATEFUL TO PRESIDENT BUSH AND SECRETARY BRADY FOR GIVING ME THE OPPORTUNITY TO SERVE IN THIS CRITICAL ASSIGNMENT. MR. CHAIRMAN, I ALSO WOULD LIKE TO THANK YOU FOR THE TIMELY CONSIDERATION OF THIS NOMINATION.

AS YOU WILL NOTE, I HAVE EXTENSIVE BACKGROUND IN THE MANAGERIAL AND TECHNICAL ASPECTS OF THE FEDERAL AUDIT AND INVESTIGATION ARENAS. FOR MORE THAN A QUARTER OF A CENTURY, I HAVE WORKED IN INSPECTOR GENERAL TYPE ORGANIZATIONS IN THREE DIFFERENT FEDERAL AGENCIES. SINCE 1981, I HAVE HELD TWO IMPORTANT EXECUTIVE POSITIONS. FOR TWO YEARS I SERVED AS ASSISTANT INSPECTOR GENERAL FOR AUDIT AT THE DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT (HUD) WHERE I DIRECTED OVER 300 EMPLOYEES WHO AUDITED HUD CONTRACTS, GRANTS AND INTERNAL OPERATIONS. FROM JUNE 1983 UNTIL AUGUST 1988, I SERVED AS THE DEPUTY INSPECTOR GENERAL AT THE ENVIRONMENTAL PROTECTION

AGENCY (EPA) WHERE I MANAGED 280 EMPLOYEES WHO AUDITED AND INVESTIGATED EPA CONTRACTORS, GRANTEES, AND INTERNAL OPERATIONS.

SHOULD I BE CONFIRMED AS INSPECTOR GENERAL FOR THE TREASURY DEPARTMENT, I WILL CONCENTRATE MY EFFORTS ON ACHIEVING FOUR OBJECTIVES. NAMELY, I WILL WORK TO ENSURE THAT THE IG OFFICE: (1) PRODUCES QUALITY AND TIMELY AUDIT SERVICE TO THE MANAGERS AND EXECUTIVES OF THE DEPARTMENT OF THE TREASURY; (2) CONDUCTS THOROUGH AND TIMELY INVESTIGATIONS OF ALLEGATIONS OF WRONGDOING IN TREASURY DEPARTMENT PROGRAMS AND OPERATIONS; (3) CREATES A PENETRATING OVERSIGHT PROGRAM TO ASSESS THE QUALITY OF THE WORK DONE BY THE DEPARTMENT'S FOUR LAW ENFORCEMENT BUREAUS; AND (4) INITIATES AN ASSERTIVE PREVENTION PROGRAM DESIGNED TO REDUCE LOSSES OF ASSETS OR OF PROGRAM INTEGRITY.

I BELIEVE THAT MY 26 YEARS OF EXPERIENCE IN THE AUDIT AND INVESTIGATION ARENAS HAS PREPARED ME FOR THE CHALLENGES AHEAD. I AM VERY SENSITIVE TO THE DELICATE BALANCE OF THE INSPECTOR GENERAL'S ROLE BETWEEN MAINTAINING INDEPENDENCE AND BEING A FULL PARTNER ON THE DEPARTMENT'S MANAGEMENT TEAM. IN ADDITION TO THE TOOLS PROVIDED BY THE ACT ITSELF, AN IG MUST EXERCISE SOUND JUDGEMENT IN BALANCING THE DUAL REPORTING ROLES TO THE DEPARTMENT HEAD AND THE CONGRESS. I SINCERELY BELIEVE THAT I AM EQUIPPED TO TAKE ON THE JOB OF INSPECTOR GENERAL AT THE DEPARTMENT OF TREASURY. IF CONFIRMED, YOU HAVE MY PLEDGE THAT I WILL PERFORM THE DUTIES OF THE OFFICE TO THE BEST OF MY ABILITIES.

MR. CHAIRMAN, THAT CONCLUDES MY PREPARED STATEMENT. I WOULD BE PLEASED TO ANSWER ANY QUESTIONS THAT THE COMMITTEE MAY HAVE.

INFORMATION COMPILED FOR
THE SENATE FINANCE COMMITTEE

A. **BIOGRAPHICAL:**

1. Donald E. Kirkendall

2. 13 Falling Creek Court
Silver Spring, MD 20904

3. May 20, 1939
Continental, OH 45831

4. Married, Wife's maiden name is Lillian A. Minnick.

5. Nicolette Donna Ziska, birth date is April 11, 1963.

Education:

6. American University, Washington D. C., 1979-1981, Masters of Public Administration, May, 1981.

Wright State University, Dayton, OH, 1970-1972, BS in Business, June 1972.

University of Maryland, Overseas Division, London England, 1967-1970.

Georgia State University, Atlanta, GA.,1966-1967.

American International College, Springfield, MA, 1964-1966.

University of Maryland, Overseas Division, RAF Station Lakenheath, England, 1959-1963.

Employment:

7. U. S. Air Force, January 6, 1959 - May 16, 1966.

U. S. Air Force Audit Agency, May 1966 -March 1974. I started as a GS-5 Auditor and was a GS-13 Audit Manager when I left the Agency in March 1974. I served in the following locations with the Agency: Westover, AFB, MA (May 1966-June 1966); Dobbins AFB, GA., (June 1966-February 1967); RAF Station South Ruislip, England (March 1967-March 1970); Wright-Patterson AFB, OH., (March 1970-August 1972); Andrews AFB, MD., (August 1972-March 1974).

U. S. Department of Housing and Urban Development, Office of Inspector General, Washington, D. C., Area Audit Supervisor, Led a staff of auditors who performed a full-range of grant, contract, and internal audits including numerous audits of FHA mortgage loan programs (1974-1975).

U. S. Department of Housing and Urban Development, Office of Inspector General, Washington, D. C., Supervisory Auditor, Generated 6 to 10 nationwide internal audit projects per year which resulted in improvement in the operations of numerous HUD programs. Originated the HUD policy on audit follow-up which was widely copied by other Federal agencies (1975-1978).

U. S. Department of Housing and Urban Development, Office of Inspector General, Washington, D. C., Director, Audit Plans and Research, Established the first nationwide audit planning function in HUD. Developed nationwide audit plans to audit grant recipients, public housing agencies, mortgage companies, and a full range of internal audits of HUD programs and functions (1978-1979).

U. S. Department of Housing and Urban Development, Office of Inspector General, Washington, D. C., Director, Headquarters Audit Operations, Headed an audit office engaged in performing a nationwide program of complex internal audits of multibillion dollar HUD programs including financial and operational audits of numerous FHA mortgage insurance programs (1979-1981).

U. S. Department of Housing and Urban Development, Office of Inspector General, Washington, D. C., Assistant Inspector General for Audit, Directed a nationwide staff of over 300 employees who audited HUD contracts, grants and internal operations. Generated $77 million in cash recoveries over an 18-month period, a 50 percent increase over the prior 18 months. Reorganized and improved the audit planning function which resulted in high payoff internal and external audits. Launched an audit report quality assessment review system which improved the audit selection process (1981-1983).

U. S. Environmental Protection Agency, Office of Inspector General, Washington, D. C., Deputy Inspector General, Managed 280 employees who audited and investigated EPA contractors, grantees, and internal activities. Increased cash savings on grant and contract audits from $6 to $26 per dollar invested. Created a penetrating internal audit program that produced significant improvements in EPA programs. Created a management accountability system to measure important operating results. Played a major role in creating a highly respected and productive Office of Investigations. Directed the office to a recordbreaking year of 72 indictments in FY 87.

Association of Government Accountants, 601 Wythe St., Alexandria, Va. 22314, Senior Advisor, Financial Management, Performed independent research on auditor client relations and provided technical assistance on auditing and accounting issues of concern to the association. This was an SES developmental assignment. (August 1988 - August 1989).

8. Career government employee.

9. Association of Government Accountants, National President - 1987-88.

   Institute of Internal Auditors, Chapter Board of Governors - 1984-87.

   Association of Federal Investigators, Member.

   Government Finance Officers Association, Member.

10. None.

11. Three SES bonuses

    EPA Bronze Medal

12. Planning an Effective Audit Program
    Kirkendall D. E.
    Internal Auditor Vol. 40. No. 2 April 1983. P. 42-45.

    Development of Leadership in Internal Auditors
    Kirkendall D. E.
    Internal Auditor Vol.41. No. 4 August 1984. P. 53-56.

    AGA - Its People, Its Work, Its Dreams
    Kirkendall D. E.
    The Government Accountants Journal. Spring 1988.

13. "AGA - Its People, Its Work, Its Dreams." presented to about 20 chapters of the Association of Government Accountants through out the United States between July 1987 and June 1988 (see attachment for a copy of the talk).

    "Auditor Client Relations in Government." A talk presented at the Federal Executive Institute, January 19, 1989. There was no prepared text for the talk.

14. I believe that my managerial and technical skills in the Federal audit and investigation arenas make me an exceptional candidate for the job of Inspector General. As you will note by my background, I have a track record of a highly successful government executive who gets outstanding results.

    For the past 26 years, I have worked in Inspector General type organizations in three different Federal agencies. Since 1981, I have held two important executive positions. For two years I served as Assistant Inspector General for Audit at the Department of Housing and Urban Development (HUD) where I directed over 300 employees who audited HUD contracts, grants and internal operations. From June 1983 until August 1988, I served as the Deputy Inspector General at the Environmental Protection Agency (EPA) where I managed 280 employees who audited and investigated EPA contractors, grantees, and internal operations.

PREPARED STATEMENT OF CATALINA VASQUEZ VILLALPANDO

MR. CHAIRMAN AND MEMBERS OF THE COMMITTEE:

IT IS A GREAT HONOR TO APPEAR BEFORE YOU TODAY AS THE PRESIDENT'S NOMINEE FOR THE POSITION OF TREASURER OF THE UNITED STATES. I WANT TO BEGIN BY THANKING PRESIDENT BUSH FOR HAVING NOMINATED ME FOR THIS POSITION, AND SECRETARY BRADY FOR HIS SUPPORT. I ALSO WANT TO THANK THE COMMITTEE FOR MOVING SO EXPEDITIOUSLY ON MY NOMINATION.

I COME TO YOU WITH A CAREER THAT SPANS BOTH THE PUBLIC AND PRIVATE SECTORS. SINCE 1985 I HAVE BEEN SENIOR VICE PRESIDENT OF COMMUNICATIONS INTERNATIONAL, INC., A MULTI-NATIONAL TELECOMMUNICATIONS SYSTEMS INTEGRATOR. I HAVE ALSO SERVED AS A VICE PRESIDENT AND MEMBER OF THE BOARD OF A SMALL BUSINESS IN DALLAS.

IN THE PUBLIC SECTOR I WAS PRIVILEGED TO SERVE AT THE WHITE HOUSE AS A SPECIAL ASSISTANT FOR PUBLIC LIAISON TO PRESIDENT REAGAN. I HAVE ALSO WORKED FOR ACTION AND FOR THE DEPARTMENT OF COMMERCE.

AS YOU KNOW, THE POSITION OF TREASURER WAS CREATED BY STATUTE. THE TREASURER SIGNS THE CURRENCY OF THE UNITED STATES, SUPERVISES THE MINT AND SHARES RESPONSIBILITY FOR PRESERVING AND PROTECTING THE CURRENCY. THE TREASURER ALSO IS IN CHARGE OF THE ANNUAL SAVINGS BOND DRIVE AND SERVES AS THE GOVERNMENT'S SPOKESMAN FOR THE DRIVE. SHOULD THE SENATE CONFIRM ME, I LOOK FORWARD TO EXERCISING THESE RESPONSIBILITIES AS WELL AS WHATEVER ADDITIONAL TASKS SECRETARY BRADY ASKS ME TO PERFORM.

I AM VERY PROUD AND HONORED TO FOLLOW IN A SUCCESSIVE LINE OF OUTSTANDING HISPANIC AMERICANS WHO HAVE SERVED IN THIS POSITION. KATHERINE ORTEGA HAS LEFT SOME BIG SHOES TO FILL, BUT I AM VERY MUCH LOOKING FORWARD TO IT.

RESPONSE OF CATALINA VILLALPANDO
TO THE SENATE FINANCE COMMITTEE

A. BIOGRAPHICAL INFORMATION

1. Name : Catalina Vasquez Villalpando
   Cathi (nickname)
   Catalina Ferrer Vasquez (maiden name)
2. Address : 530 N Street S. W. # s-505
   Washington, D. C. 20024
3. Date and Place of birth : 4-1-40 in San Marco, Texas
4. Marital Status: divorced
5. Names and ages of children : N/A
6. Education :
   San Marcos High School, 1956-1959, High School degree.
   Southwest Texas State University, part time in the 1960's.
   El Centro Junior College, part time in the 1970's.

7.. Employment record :

* 8/85 to present - Senior Vice-President, Communications International, Inc. One Thomas Circle #975, Washington, D. C. 20005.
* 6/83 to 8/85 - Special Assistant to The President of The United States.
* 6/83 - Senior Vice-President, Communication International, Inc. 1000 Center Place, Suite 200, Norcross, Georgia 30093.
* 3/81 to 5/83 - Liasion Director, Republican Party of Texas Austin, Texas.
* 2/81 to 3/81 - Assistant Program Director, ACTION, Washington, D. C.
* 12/80 to 2/81 - Staff assistant to the Presidential Inauguration and Transition Committees.
* 9/80 to 11/80 - Office Manager & Assistant Director, Reagan-Bush Texas Victory Committee, Austin, Texas.
* 5/80 to 10/80 - Financial Consultant, Avante International, Inc., San Antonio, Texas.
* 2/80 to 5/80 - Hispanic Liaison, Bush For President Texas State Campaign, Houston, Texas.
* 6/79 to 2/80 President & Financial consultant, V. P. Promotions, Dallas, Texas.
* 1/79 to 6/79 - Assistant to the President, Mid-South Oil company, Dallas, Texas.
* 12/73 to 12/78 - Business Specialist, Minority Business Development Agency, U. S. Department of Commerce, Dallas, Texas.
* 4/71 to 2/73 - Congressional Liasion, Community Service Administration Agency, Dallas, Texas.
* 11/69 to 4/71 - Assistant to the Regional Director, Community Service Administration Agency, Austin, Texas.
* 8/69 to 10/69 - Office Manager of Hispanic Outreach Division, Republican Party of Texas, Austin, Texas.
* 5/69 to 8/69 - Unemployed.

* 1964 to 4/69 - Office Manager for Chairman of Foreign Languages Division, Southwest Texas State University, San Marcos, Texas.
* 1963 to 1964 - Bookkeeper, Snyder Chenards Store, Austin, Texas.

8. Government experience: See answers to question number 7. I also served on the following governmental entities:
   * Member Advisory Committee to the U. S Commission on Civil Rights.
   * Member, Advisory Board for Minority Small and Disadvantaged Business Utilization, U. S. Department of Transportation.
   * Member, Texas Governor's Task Force on Equal Opportunities for Women and Minorities.

9. Memberships :
   * Chairperson, Republican National Hispanic Assembly.
   * Board Member, National Association of Latino Elected And Appointed Officials.
   * Board Member, Southwest Voter Registration and Education Project.
   * Member, American G. I. Forum.
   * Member, League of United Latin American Citizens.
   * Member, Hispanic Chamber of Commerce of Virginia.
   * Member, National Council of Hispanic Women.
   * Member, Southwest Texas State University Foundation.

10. Political affiliations and activities :
   * Member, Federation of Republican Women.
   * Member, Mexican -American Republicans of Texas.
   * Member, National Hispanic Advisory Committee for Bush/Quayle.
   * Co-director Hispanic Texas Victory Committee for Reagan/Bush.
   * Director, Texas Bush for President Campaign, 1980.
   * Staff and volunteer for Texas State Republican Party; contribute approximately $200. annually.

11. Honors and Awards :
   * 1989 Woman of the year- Mexican and American Foundation of California.
   * 1988 "Dama de Distincion" - Mexican and American Foundation of California.
   * 1988 ARCO award for Community Service.
   * 1987 Hispanic Woman of the Year in Replica magazine.
   * 1975 selected as one of the "Ten Outstanding Women" in D Magazine of Texas.
   * Special Achievement Awards from: U. S. Dept of Commerce; The Dallas Federal Council; American G. I. Forum; The League of United Latin American Citizens National Hall of Fame.

12. Published writings : none

!3. Speeches: I have delivered approximately a dozen speeches over the last three years, all of which were exclusively devoted to the subject of outreach by the Republican National Hispanic Assembly.

14. Qualifications: The position of Treasurer of the United States will require a public servant who is dedicated to following the policies of The President and the Secretary of Treasury, and who will maintain the high standards of the office itself. Because the Treasurer has management responsibilities for the Bureau of Engraving and Printing, The U. S. Mint and the U. S. Savings bond program it is a position that requires business and political acumen and leadership abilities. My broad experience in business, and state and federal Government, spans nearly four decades. Serving in the Reagan Administration and in the private sector has provided a depth of experience that better enables me to understand the management functions that will be required of the office.

My present position in the business community requires considerable managerial and financial responsibility; it has been a challenging experience and has helped me to develop a strong understanding of the economic complexities that this nation faces.

In addition to the business experience, I have devoted a considerable effort to outreach to the Hispanic community in attempting to bring this growing element of our population into mainstream America. This has also proven to be a most satisfying personal endeavor, and has added a new dimension to the development of leadership qualities, which I believe will add to my effectiveness in the position of Treasurer of the United States .

I enjoy the challenge of working in public service and in positions of public trust, and I look forward to the opportunity to make this office progressive, efficient and worthy of your trust. I also respect the rich traditions of the Office dating back to the Nation's first Treasurer, Michael Hillegas. I look forward to this opportunity, and thank you for your support.

United States
Office of Government Ethics
Suite 500, 1201 New York Avenue, N.W.
Washington, D.C. 20005-3919

OCT 30 1989

The Honorable Lloyd Bentsen
Chairman
Committee on Finance
United States Senate
Washington, D.C. 20510

Dear Mr. Chairman:

In accordance with the Ethics in Government Act of 1978, I enclose a copy of the financial disclosure report filed by Donald E. Kirkendall, who has been nominated by President Bush for the position of Inspector General, Department of the Treasury.

We have reviewed the report and have also obtained advice from the Treasury Department concerning any possible conflict in light of the department's functions and the nominee's proposed duties. Mr. Kirkendall has signed a letter of recusal as to his financial holdings, including in particular Bell Atlantic. Based thereon, we believe that Mr. Kirkendall is in compliance with applicable laws and regulations governing conflicts of interest.

Sincerely,

Donald E. Campbell

Donald E. Campbell
Acting Director

Enclosure: as stated

United States
Office of Government Ethics
P.O. Box 14108
Washington, D.C. 20044

November 2, 1989

The Honorable Lloyd Bentsen
Chairman
Committee on Finance
United States Senate
Washington, D.C. 20510

Dear Mr. Chairman:

In accordance with the Ethics in Government Act of 1978, I enclose a copy of the financial disclosure report filed by Ms. Catalina V. Villalpando, who has been nominated by President Bush to be Treasurer of the United States.

We have reviewed the report and have also obtained advice from the Department of the Treasury concerning any possible conflict in light of its functions and the nominee's proposed duties. We have been advised that Ms. Villalpando has agreed, upon being confirmed, to resign from Communications International, Inc. (CII). She has also agreed to recuse herself from any particular matter involving CII.

Based thereon, we believe that Ms. Villalpando is in compliance with applicable laws and regulations governing conflicts of interest.

Sincerely,

Donald E. Campbell
Acting Director

Enclosure

CON 132-64 (
March 1988